

## ASH Brain Health System Redesign

Campus & Continuum Clinical Strategies Work Group

May 2020

### 1. Charter Overview

The ASH Redesign Campus & Continuum Clinical Strategies Work Group is tasked with examining the current best practices locally and throughout the continuum to create recommendations of campus care and continuum needs. The group will also establish potential financial gains or requirements with the best practices and coordinate with other groups working on similar strategies. Lastly, the work group will provide strategies to assist hospital flow, for example establishing admission flow and step down care for people returning to the community. The group will develop principles to focus their goals into and develop strategies that will be shared with the Steering Committee for review and placed into a formal report to the Health and Human Services Commission.

### 2. Subcommittee Members

Core Team:

Name	Organization/Role	Role
Jim Baker, MD	Associate Chair of Clinical Integration & Services, Dell Medical School, Systems Chief Medical Officer, Integral Care	Chair
Sonja Burns	Mental Health Advocate	Member
Sarah Cook		Member
Dawn Handley	COO, Integral Care	Member
Colleen Horton	Hogg Foundation	Member
Nina Muse, MD	Chief Medical Officer, State Hospital System	Member
Robert Reed	Director of Behavioral Health Operations, MHMRA Brazos Valley	Member
Rishi Sawhney	Community Behavioral Health Medical Director, HHSC	Member
Dr. Kristopher Steinke	Medical Director, Hill Country MHDD Centers	Member

Advisory Panels:

The team will bring on advisory members as needed throughout their 6 – 9 month meeting schedule.

### 3. Data/ Benchmark Needs

- Establishing an estimated cost for recommendations based on similar projects or pilots.

#### **4. Consultants/Contractors (likely expenses/cost to be incurred)**

- There are no consultants or contractors needed for this work group.

#### **5. Infrastructure Support**

- ASH Redesign Director (planning, logistics)
- ASH Redesign Executive Assistant (coordination, administrative assistance)

## ASH Brain Health System Redesign

Campus Planning - Partnerships - Charter

July 2020

### 1. Charter Overview

**Example:** The work group is tasked with developing input for the request for information (RFI) document to establish interest in partnerships on the ASH campus. The group will utilize past reports on the ASH campus and ensure the RFI is strengthened to encourage a broader response. Through the work groups' efforts, the team will meet monthly on different sections of the RFI and present a final draft to the Steering Committee prior to being submitted to the Health and Human Services. The team will review the "grey boxes" identified on the ASH campus and coordinate with other groups to establish a desired phased approach to when partners are best needed within the campus. The team will also engage with SASH as both campuses are working toward growing their campus with partners for brain health care.

### 2. Subcommittee Members

#### Core Team:

Name	Organization/Role	Role
Francela Brazil Williams	Hospital Planning Specialist, HHSC	Chair
Darrin Acker	Executive Director Communities for Recovery	Member
Doug Beach	President, NAMI San Antonio, Member Behavioral Health Advisory Comm/TX HHS	Member
David Evans	Chief Executive Officer, Integral Care	Member
Brandy Hart	Chief Administrative Officer, Ascension Seton Shoal Creek	Member
Greg Hansch	NAMI Texas, Executive Director	Member
Octavio Martinez, MD	Senior Associate Vice President and Executive Director, UT –DDCE/Hogg Foundation for Mental Health	Member
Karen Ranus	Executive Director, NAMI Central Texas	Member
Andrea Richardson	Executive Director, Bluebonnet Trails Community Services	Member
Lynn Sherman	Chair, Recovery Network; Chair, Austin Recovery Board of Directors; UT Center for Students in Recovery advisory council; UT School	Member

	of Social Work Advisory Council	
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**3. Data/ Benchmark Needs**

- Benchmarks will be met monthly through completion of eight sections of the request for information document.

**4. Consultants/Contractors (likely expenses/cost to be incurred)**

- At this time, no consultants or contractors needed. The team will rely on previous work completed within the master plan.

**5. Infrastructure Support**

ASH Redesign Director (planning, logistics)

ASH Redesign Executive Assistant (coordination, administrative assistance)

**ASH Brain Health System Redesign**  
 Competency Restoration Work Group  
 May 2020

**1. Charter Overview**

The work group is tasked with developing recommendations for best practices in competency restoration. The group will coordinate efforts with Texas Judicial commission, judicial organizations, and IDD stake holders. To develop recommendations, the group will solicit feedback on the restoration system and process from stakeholders via a written survey and invitation to monthly meetings. Through the developed recommendations, the team will share the return on investment opportunities found within the recommendations. Recommendations will be shared with the Steering Committee for submission to the Health and Human Services Commission.

**2. Subcommittee Members**

Core Team:

Name	Organization/Role	Role
Judge Nancy Hohengarten	Judge, Travis County Court at Law 5, Competency and Mental Health Dockets	Co-Chair
Melissa Shearer	Director, Travis County Mental Health Public Defender	Co-Chair
Karlee Anderson	MHMRA Brazos Valley, TCOOMMI	Member
Jim Baker, MD	Associate Chair of Clinical Integration & Services, Dell Medical School, Systems Chief Medical Officer, Integral Care	Member
Maureen Burrows	Forensic Psychiatrist, Regional Courts Competency Examiner	Member
Alex Cogan	Manager of Public Policy & Advocacy, The Arc of Texas	Member
Cristyn Cordova	Director of Social Work at ASH	Member
Dawn Handley	COO Integral Care	Member
Michelle Hallee	Assistant District Attorney, Special Prosecutions, Travis County	Member
Cindy Klempner	NAMI Central Texas Advocacy Committee Member	Member
Judge Amanda Matzke	Judge, County Court at Law #1, Brazos County	Member

Tom McClure	Attorney, Policy Development, HHSC	Member
Judge Tamara Needles	427 <sup>th</sup> District Judge and Co-Chair of BHCJAC	Member
Judge Roxanne Nelson	Justice of the Peace, Pct. 1 Burnet County/ Bluebonnet Trails Community Services Board Member/ Judicial Commission on Mental Health Commissioner	Member
Judge Dan Prashner	Associate Judge – Probate Court	Member
Karen Ranus	Executive Director, NAMI Central Texas; Redesign Steering Committee Member	Member

Advisory Panels:

- Judge Steve Leifman, of Miami Dade County, Miami Center for Mental Health and Recovery
- Courtney Harvey, PhD, Mental Health Statewide Coordinator & Associate Commissioner Office of Mental Health Coordination
- Brian Shannon, Paul Whitfield Horn Professor, Texas Tech University School of Law
- HHSC Forensic Physician

**3. Data/ Benchmark Needs**

- Create and distribute survey on competency restoration to develop principles and recommendations from members of the ASH service area.
- Collect data regarding incarceration, hospitalization, case management, psychiatric/medical, substance use and housing needs and costs.

**4. Consultants/Contractors (likely expenses/cost to be incurred)**

- No consultant or contractor needed within this phase.

**5. Infrastructure Support**

- ASH Redesign Director (planning, logistics) or designated member
- ASH Redesign Executive Assistant (coordination, administrative assistance)

## ASH Brain Health System Redesign

History of ASH Work Group - Charter

March 30, 2020 FINAL

Updated May 29, 2020

### 1. Charter Overview

The subcommittee is tasked with reviewing current and future historical campus records, artifacts, and built environments; and developing a recommended list of meaningful ways to preserve and share artifacts and historical campus stories with the community. The subcommittee will carry out work in a collaborative manner that encompasses and seeks input from experts in the field of archives, museums, conservation and preservation, architecture, communications, people with lived experience, and the local community. The final recommendations by this subcommittee will be submitted to the steering committee for incorporation into the larger recommendations to Health and Human Services Commission (HHSC). Upon completion of the recommendations the subcommittee will dissolve.

### 2. Subcommittee Members

#### Core Team:

Name	Role/Organization	Role
Elizabeth Stauber	Archivist and Records Manager at the Hogg Foundation for Mental Health	Co-Chair
Jenna Cooper	Records Analyst, Austin History Center	Co-Chair
Mary Kahle	Travis Co. Community Member	Member
Parker LaCombe	Director of Peer Services, ASH	Member
Charlton Lewis	Assistant Dean of Student Affairs, UT Architecture	Member
Sherley Spears	Tom Green Co. Community Member	Member
Bob Ward	Chair Travis County Historical Commission	Member
Francela Brazil Williams	Hospital Planning Specialist, HHSC	Member
Patricia Galloway	Professor at the School of Information, University of Texas	Member
Kelley Russell	Member of the Travis County Historical Commission	Member

Advisory Panels:

- Representatives from or referred by NAMI Central Texas, Preservation Texas, and Texas Historical Commission
- Barry Hutcheson, former chair of the Travis County Historical Commission and retired historian with Texas Parks and Wildlife

**3. Data/ Benchmark Needs**

Review of how other state institutions have handled historic presentation and artifact preservation (MCK interested in doing).

**4. Consultants/Contractors (likely expenses/cost to be incurred)**

No consultants or contractors are needed at this stage. If so needed, they will be placed as recommendations to continue the process of preserving and interpreting ASH's history.

**5. Infrastructure Support**

ASH Redesign Director (planning, logistics)

ASH Redesign Executive Assistant (coordination, administrative assistance)

**ASH Brain Health System Redesign**  
 Hospital Clinical Strategies Work Group  
 June 2020

**1. Charter Overview**

The work group is charged with the following goals: 1) Examine current clinical operations with the goal of improving patient and staff experience as an element of the transition to the new setting; 2) Examine best practices aimed at improving patient outcomes such as optimizing length of stay and coordinated/integrated care; 3) Review and provide recommendations for possible technological advances to assist with clinical flow operations and people outcomes. The work group will coordinate efforts to provide recommendations on these three charges to strengthen the transition from the current hospital setting to the new hospital setting. The recommendations will be presented to the Steering Committee for review and placed in a final report to be shared with the Health and Human Services Commission by December 2020.

**2. Subcommittee Members**

Core Team:

Name	Organization/Role	Role
Marshall Smith	ASH, Assistant Director of Nursing, HHSC	Co-Chair
Stacey Thompson	ASH, Superintendent	Co-Chair
David Cansler	Director of Health Information Management	Member
Julie Farrington, MD	Ascension Seton Shoal Creek Medical Director	Member
Brandy Hart	Chief Administrative Officer, Ascension Seton Shoal Creek	Member
Jason Johnson	Steering Committee Peer	Member
Sunila Levi	Integral Care, Chief Technology Officer	Member
Mari Robinson	Director of Telehealth, UTMB	Member
Allen Schlinke	ASH, Assistant Superintendent	Member
Diana Siebenaler	Director of Partnerships and Network Strategies	Member
Steve Sonnenberg	Professor of Psychiatry, UT Austin, and Privately Practicing Psychiatrist	Member
Regina Thompson	Chief Nurse Executive, HHSC	Member

Advisory Panels: Advisory panel members will be added as needed for specific topics and specialties, if the work group does not have a represented member.

### **3. Data/ Benchmark Needs**

- Create survey to solicit peer, family, and patient input on transition of operations.
- Create anonymous survey to solicit information from ASH staff to inform on ways to improve length of stay and ways technological advances will assist their day-to-day.
- Review other state hospitals' length of stay with similar population to ASH.
- Review barriers to discharge of ASH population from 365 day report to improve patient flow in preparation of new hospital and once operating out of new hospital.
- Create list of technological advances available to support future hospital.

### **4. Consultants/Contractors (likely expenses/cost to be incurred)**

- No consultants needed at this time, but work group may provide recommendations for consultants as needed.

### **5. Infrastructure Support**

Research Assistant Professor (planning, logistics)

ASH Redesign Executive Assistant (coordination, administrative assistance)

**The ASH Brain Health System Redesign  
Peer & Family Work Group - Charter  
June 4, 2020**

**1. Charter Overview**

The Peer & Family Work Group, in alignment with the first Core Principle of the planning process in which “people first,” is tasked with engaging individuals and families in the Austin State Hospital service area for their input and feedback on the plan as it develops. The Work Group is entrusted with ensuring peer and family support organizations within the region are engaged and thereby can secure robust person input into the new care models.

The work group will be formed by family members and individuals who have lived experience in navigating both the public and private systems and who have a broad network of engagement with members and representatives of consumer and peer support organizations and entities throughout the service area. Feedback and input will be gathered through variety of methods.

**2. Work Group Members**

<b>Name</b>	<b>Role/Organization</b>	<b>Role</b>
<b>Greg Hansch</b>	<b>Executive Director, NAMI Texas</b>	<b>Co-Chair, Family Member</b>
<b>Karen Ranus</b>	<b>Executive Director, NAMI Central Texas</b>	<b>Co-Chair, Family Member</b>
<b>Francela Brazil Williams</b>	<b>Hospital Planning Specialist, HHSC</b>	<b>Member</b>
<b>Sonja Burns</b>	<b>Mental Health Advocate</b>	<b>Member, Family Member</b>
<b>Colleen Horton</b>	<b>Hogg Foundation for Mental Health</b>	<b>Member, Family Member</b>
<b>Jason Johnson</b>	<b>Director, Peer Services, Hill Country MHDD</b>	<b>Member, Peer</b>
<b>Cindy Klempner</b>	<b>NAMI Central Texas Advocacy Committee Member</b>	<b>Member</b>
<b>Patricia Pickles</b>	<b>Mental Health Advocate</b>	<b>Member, Family Member</b>
<b>Amy Pierce</b>	<b>PSI Field Liaison, Via Hope</b>	<b>Member, Peer</b>
<b>Paula Pollei</b>	<b>NAMI Temple Area</b>	<b>Member, Family Member</b>
<b>Jody Schulz</b>	<b>Retired NAMI Brazos Valley ED, Current MHFA Coordinator, MHMR Brazos Valley</b>	<b>Member, Family Member</b>

<b>Parker LeCombe</b>	<b>Director of Peer Services, ASH</b>	<b>Member, Peer</b>
<b>Rachel Samsel</b>	<b>Director of Policy and Projects, HHSC</b>	<b>Member</b>
<b>Pat Sumner</b>	<b>Hope Fort Bend Clubhouse, NAMI member</b>	<b>Member, Family Member</b>

### **3. Integration into other Subcommittees and Work Groups**

In its commitment to ensuring a cascading of peer and family voices into the larger system redesign, a number of the work group members have been integrated into other subcommittees and work groups:

- Karen Ranus: Steering Committee, Competency Restoration Work Group, Campus Planning Partners Work Group,
- Cindy Klempner: Competency Restoration Work Group
- Colleen Horton: Campus and Continuum Clinical Strategies Work Group
- Jason Johnson: Steering Committee, Hospital Clinical Strategies Work Group
- Greg Hansch: Campus Planning Partners Work Group
- Parker LeCombe: History of ASH Work Group
- Sonja Burns: Campus and Continuum Clinical Strategies Work Group
- Francela Brazil Wililams: Campus Planning Partnerships Work Group, History of ASH Work Group

### **4. Data/Feedback Needs**

The work of collecting data and gathering input from family members and peers in the ASH service area will largely be directed and guided through monthly phone conference meetings. The Peer and Family Work Group anticipates some of the following will be stakeholder groups with which to engage:

- NAMI affiliate members
- Clubhouse models
- Via Hope
- Veteran groups
- Suicide Prevention groups
- Substance Use groups
- Prosumers
- Mental Health America
- Texas based Advocacy groups
- Additional groups to be added in the future as needed

### **5. Infrastructure Support**

- ASH Redesign Director (planning, logistics)
- ASH Redesign Executive Assistant (coordination, administrative assistance)